# CDP Supply Chain 2011



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### **2010 CDP SUPPLY CHAIN MEMBERS**

Acer Inc. IBM  ASUSTEK Computer Imperial Tobacco Group  Banco Bradesco Johnson & Johnson  Bank of America Johnson Controls  Barclays Juniper Networks  Baxter International KAO Corporation  Becker Underwood Kellogg Company  Biogen Idec Kimberly-Clark Corporation  BT Group L'Oreal  Cadbury Logica  Chicony Power Technology Merck & Co.  Colgate-Palmolive Company Millipore  Coloplast Molson Coors  ConAgra Foods National Australia Bank  Danone National Grid  Dell* Nestle  Diebold PepsiCo*  EADS* Philips Electronics  Elopak Reckitt Benckiser  EMC Rolls-Royce  Endesa Royal Mail Group  ENEL Sony Corporation  eni* Unilever  FIBRIA Celulose* Vivendi Universal  Ford Motor Company Vodafone Group  Walmart*	Accenture	Hynix Semiconductor	
Banco Bradesco Johnson & Johnson Bank of America Johnson Controls Barclays Juniper Networks Baxter International KAO Corporation Becker Underwood Kellogg Company Biogen Idec Kimberly-Clark Corporation BT Group L'Oreal Cadbury Logica Chicony Power Technology Merck & Co. Colgate-Palmolive Company Millipore ConAgra Foods National Australia Bank Danone National Grid Dell* Nestle Diebold PepsiCo* EADS* Philips Electronics Elopak Reckitt Benckiser EMC Rolls-Royce Endesa Royal Mail Group ENEL Sony Corporation ENEL Sony Corporation Eni* Unilever FIBRIA Celulose* Vivendi Universal Ford Motor Company Vodafone Group Google VT Group Heinz Walmart*	Acer Inc.	IBM	
Bank of America Barclays Barclays Baxter International Becker Underwood Biogen Idec BT Group Cadbury Chicony Power Technology Coloplast ConAgra Foods Danone Danone Diebold Dell* Diebol	ASUSTeK Computer	Imperial Tobacco Group	
Barclays  Baxter International  Becker Underwood  Kellogg Company  Biogen Idec  Kimberly-Clark Corporation  BT Group  Cadbury  Logica  Chicony Power Technology  Merck & Co.  Colgate-Palmolive Company  Coloplast  Molson Coors  ConAgra Foods  National Australia Bank  Danone  National Grid  Dell*  Nestle  Diebold  PepsiCo*  EADS*  Philips Electronics  Elopak  Reckitt Benckiser  EMC  Rolls-Royce  Endesa  Royal Mail Group  ENEL  Sony Corporation  eni*  Unilever  FIBRIA Celulose*  Vivendi Universal  Ford Motor Company  Millipore  Augustalia Bank  National Australia Bank  PepsiCo*  Resite  Sony Corporation  Unilever  FIBRIA Celulose*  Vivendi Universal  Vodafone Group  Heinz  Walmart*	Banco Bradesco	Johnson & Johnson	
Baxter International  Becker Underwood  Kellogg Company  Biogen Idec  Kimberly-Clark Corporation  BT Group  L'Oreal  Cadbury  Logica  Chicony Power Technology  Merck & Co.  Colgate-Palmolive Company  Millipore  Coloplast  Molson Coors  ConAgra Foods  National Australia Bank  Danone  National Grid  Dell*  Nestle  Diebold  PepsiCo*  EADS*  Philips Electronics  Elopak  Reckitt Benckiser  EMC  Rolls-Royce  Endesa  Royal Mail Group  ENEL  sony Corporation  eni*  Unilever  FIBRIA Celulose*  Vivendi Universal  Ford Motor Company  Walmart*	Bank of America	Johnson Controls	
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BT Group  Cadbury  Logica  Chicony Power Technology  Merck & Co.  Colgate-Palmolive Company  Coloplast  Molson Coors  ConAgra Foods  National Australia Bank  Danone  National Grid  Dell*  Nestle  Diebold  PepsiCo*  EADS*  Philips Electronics  Elopak  Reckitt Benckiser  EMC  Rolls-Royce  Endesa  Royal Mail Group  ENEL  eni*  Unilever  FIBRIA Celulose*  Ford Motor Company  Google  VT Group  Heinz  Walmart*	Becker Underwood	Kellogg Company	
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# **CDP Supply Chain 2011**

CDP Supply Chain enables businesses to successfully implement supplier engagement strategies around greenhouse gas emissions and risk management in a changing climate.

The Carbon Disclosure Project (CDP) is the recognized leader in carbon reporting and has assembled the largest global database of corporate emissions and climate change information. Using the same standardized reporting platform, CDP Supply Chain provides world-class data collection so that members can calculate their supply chain emissions and better manage risk. Other benefits include best practice sharing and unique cross-sector networking opportunities.

"Logica has been reporting via the CDP since 2006 and in 2009 achieved a leading position in our sector in  ${\rm CO_2}$  emission reduction and strategy. We use it to drive reporting across our organization and as a result have saved £10M in our UK organization alone. By supporting our suppliers to report via the CDP we want to help them to make similar energy, carbon and cost savings. This in turn reduces the total environmental impact and cost on the services to our clients."

Andy Green, Chief Executive Officer, Logica

# **Working with CDP**

"National Grid remains focused on climate change, security of supply, and playing a leading role in addressing the longer term issues facing the energy industry. We continue to work closely with our tier 1 suppliers through the CDP Supply Chain initiative to understand the risks and opportunities in our supply chain. National Grid is working towards incorporating carbon management into our supplier selection criteria in the future. Our work with CDP is an important element of our carbon management strategy."

Ray Schlaff, Chief Procurement Officer, **National Grid**  All of CDP's corporate carbon reporting programs – Investor CDP, CDP Supply Chain, and CDP Public Procurement – are based on the same set of core questions, which reduces inertia and fatigue among reporting companies by consolidating requests.

**Investor CDP** is the largest collaboration of investors globally: 534 institutions with US\$64 trillion in assets under management stand behind CDP. CDP requests climate change data on behalf of these financial organizations from over 5,500 of the world's largest corporations.

CDP Supply Chain and CDP Public Procurement sent information requests to 2,300 companies in 2010, which make up significant portions of the supply chains of 56 of the world's leading corporations as well as several government departments.

**CDP Water Disclosure** provides critical data on water scarcity and other water-related issues from the world's largest corporations to inform the global marketplace on investment risk and commercial opportunity.

# **Build a Resilient Supply Chain**

Changes taking place in the regulatory and economic business landscapes require companies to understand and take action on GHG emissions. Physical shifts in the climate are already apparent and the need for adaptation is increasing.

Control risk. Procurement teams are well-versed in managing risk and maximizing efficiency—but they may not be tuned in to the climate change perspective. Membership in CDP Supply Chain can help your buyers and suppliers understand the business risks of coming regulation, extreme weather conditions and a changing marketplace.

Identify opportunities. Conversely, some suppliers are well aware of these risks and opportunities. By understanding their approach, you can work toward integrating best practice in the rest of the supply chain and developing joint R&D innovation projects. Understanding areas for product development can secure your stance as a leader in the low-carbon economy.

Learn from industry peers and contribute to future development.

Join a group of leading companies who

Join a group of leading companies who are defining the smart supply chains of the future.

"As a founding member of CDP Supply Chain, Unilever believes that CDP's standardized approach to emissions reporting can provide real benefits. In 2010, we will expect an increase in the number of our suppliers engaged through CDP. Unilever will continue to drive emissions reduction activities across the supply chain, and we expect real progress in suppliers' emission reduction."

Marc Engel, Group Chief Procurement Officer, **Unilever** 

# The Key Benefits of Membership

CDP offers a standardized approach from a leading, global NGO to collect primary data from your suppliers on climate change. Along the way, CDP will help you to engage with suppliers to get the best possible data and response rate. Results will be sent in an actionable report and a comparable database for your team to analyze. As a member of CDP Supply Chain your company will be leading the way in transparency and accountability in the supply chain. Membership opportunities vary with level of service. Please consult the back page for details.

"We're partnering with our suppliers to drive meaningful change. With regard to emissions, our relationship with a credible organization like CDP helps us do that most effectively."

Mark Newton
Director, Sustainable Business, **Dell, Inc.** 

# **Standardized Approach**

Ask the right questions. CDP is the gold standard in corporate GHG emissions reporting, enabling members to engage with suppliers through a standardized format. Thousands of companies globally already choose to disclose through CDP every year. Working with an established and trusted, third party NGO reduces potential supplier concerns of data confidentiality and being overwhelmed by multiple requests. In response to increased reporting from smaller companies, CDP has developed a shorter Small and Medium-sized Enterprise (SME) version of the questionnaire.

Collect primary data. Gather the primary data needed to begin calculating your organization's upstream supply chain emissions (Scope 3). Set a baseline for your suppliers in order to track their improvement year on year.

# Full Support for Members and Suppliers

Progress Reporting. CDP's integrated administration database provides real time response information that includes supplier contact details, contact log, and response data. Personalized weekly updates will help you to target your efforts and benchmark progress against other members.

# **Dedicated Account Management.**

CDP offers regionally-based, dedicated account management to work with you at each step of your supplier engagement. From supplier selection and communication to understanding results and developing best practice, our team is here to help.

**Supplier Training and Guidance.** CDP offers recorded webinars, live question and answer sessions, comprehensive guidance, a supplier helpline and email assistance.

## **Actionable Results**

Robust Reporting. CDP's data collection, consolidation, benchmarking and reporting help you to understand the next steps toward reducing emissions and related risk. Aggregate level and individual member reports will be written by leading supply chain analysts.

Flexible Data Availability. Full data set available online with filters and search functionality. You can also download spreadsheets to analyze.

Performance Benchmarking. CDP's methodology will translate suppliers' responses into Key Performance Indicators and metrics to enable evaluation of supplier performance and promotion of better reporting.

# Demonstrate Your Company's Leadership

**Roundtable Discussions.** CDP facilitates roundtable discussions among members. This allows you to share challenges and successes in order to develop best practice and measure progress.

**Guide the process.** Participate in the discussion around disclosure standards and performance benchmarking. Feed in to the development of international Scope 3 standards through CDP.

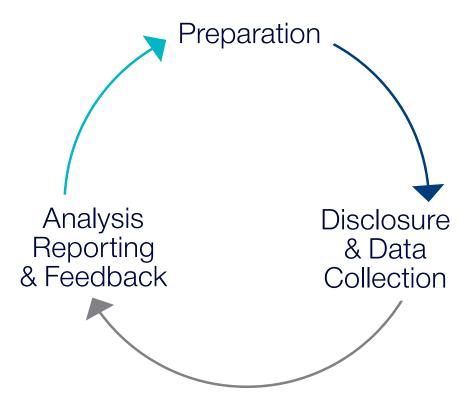
**Inform and educate suppliers.** Send a clear and effective signal to your suppliers that their response is important.

#### Benefit from positive media exposure.

As a CDP Supply Chain member you have opportunities for inclusion in CDP press releases, case studies, articles and interviews.

# **CDP Supply Chain Process and Timeline**

CDP Supply Chain follows a cyclical process focused on collaboration and transparency. Member companies provide lists of target suppliers, CDP administers the information request and provides feedback to members and suppliers on relative performance. Along the way, CDP facilitates group discussions and workshops on supply chain strategies for members and workshops on best practice in responding for suppliers.



# January to March

### **PREPARATION**

- · Members compile and provide a supplier list for integration into database
- · Members contact suppliers to explain importance of the request
- · CDP ensures each company is asked to report just once

# April to July

# **DISCLOSURE & DATA COLLECTION**

- · CDP sends registration request to suppliers (April)
- · CDP supports the process with webinars and workshops
- · CDP communicates with suppliers to motivate them to respond
- · Members encourage suppliers to respond
- · Suppliers respond by July 31, 2011

# August to January

### **ANALYSIS REPORTING & FEEDBACK**

- · Analysts read and score suppliers' responses
- · CDP and external analysts produce a public report
- · CDP provides custom reports to members
- Members feed back to CDP on questionnaire and process
- · Members feed back to suppliers on response quality using CDP analysis
- · CDP provides access to a robust, dynamic database of responses

# Membership Levels and Opportunities with CDP Supply Chain

"We see our CDP
Account Manager as
very much an extension
of our team."

Mark Dady, Vice President of Purchasing, **PepsiCo** Europe Division **Joining CDP Supply Chain.** To join CDP Supply Chain, please contact your regional account manager listed on the back of this brochure.

Corporate membership is designed with most corporations in mind and includes robust reporting, access to collaborative opportunities and dedicated account management. Those with greater internal commitment are encouraged to join as Lead members. This enhanced membership offering focuses on integrating the data into your procurement operations.

MEMBERSHIP LEVELS			
	Lead	Corporate	
1-year	\$55,000	\$30,000	
3-year (per annum)	\$47,000	\$25,500	
Number of suppliers	Up to 500	Up to 500	
DATA COLLECTION AND REPORTING			
Established global framework for reporting emissions and benchmarking performance	Х	Х	
World-class aggregate reporting	Х	Х	
Robust database and data output	Х	Х	
Custom report based on your supplier sample and value-added reports from database	Х	Х	
Dynamic reporting and benchmarking tool	Х		
A session with your procurement team highlighting key findings from supplier responses	Х		
SUPPORT FROM CDP			
Dedicated supplier support and guidance	Х	Χ	
Advice and guidance on supplier selection	Х	X	
Email updates on progress and best practice	Х	X	
Dedicated account management	Х	X	
Presentations and Q&A via webinar to your suppliers or buyers	Х	X	
In-person presentations at supplier events and internal meetings	Х		
PUBLICITY			
Logo on CDP website	Х	Х	
Opportunities for inclusion in press coverage	Х	Х	
Logo on public report	Х		
NETWORKING			
Invitation to events	Х	X	
Monthly conference calls	Х	Х	
Roundtables and other interest groups	Х	X	
Co-present at conferences and contribute case studies to articles	Х		
LEADERSHIP			
Review and develop CDP Supply Chain roadmap	Х	Х	
Consult on Questionnaire	Х	Х	

<sup>\*</sup> Euro (€) pricing available upon request.

Like the birds on the cover, corporations are migrating to a low-carbon economy by setting a course built on strong leadership and focused collaboration.

Contact your regional account manager to learn more about how CDP can help you increase transparency among your suppliers to better manage these risks and opportunities.

#### **London Office**

#### **Dexter Galvin**

Account Manager, Europe & Asia dexter.galvin@cdproject.net +44 (0)20 7415 7092

#### **New York Office**

#### **Chrystina Gastelum**

Account Manager, Americas chrystina.gastelum@cdproject.net +1 212 378 2085

#### **Keith Littlejohns**

Account Manager, Americas keith.littlejohns@cdproject.net +1 212 378 2085

"The Carbon Disclosure Project's detailed reporting is helping persuade companies throughout the world to measure, manage, disclose and ultimately reduce their greenhouse gas emissions. No other organization is gathering this type of corporate climate change data and providing it to the marketplace."

Ban Ki-moon

**UN Secretary-General**